



2010-2011 Service Delivery and Budget Implementation Plan

June 2010

Introduction

The purpose of the Service Delivery and Budget Implementation Plan (SDBIP) is to assist municipal management to achieve service delivery targets, as well as spending the capital budget within the given time frames.

Legal Reference

Section 53 of the Municipal Finance Management Act (Act 56 of 2003) MFMA determines that the municipality's SDBIP plan is approved by the Executive Mayor within 28 days after the approval of the annual budget.

Section 53 determines further that the annual performance agreements of the Municipal Manager and directors as required in section 57 of the Municipal Systems Act (Act 32 of 2000) are linked to the SDBIP.

Section 69 of the MFMA determines that the draft SDBIP and performance agreements must be submitted to the Executive Mayor within 14 days after the approval of an annual budget.

Content

The plan consists of the following components:

- Annexure 1: Monthly projections of revenue to be collected for each source.
- Annexure 2: Monthly projections of expenditure (operating and capital) and revenue for each vote.
- Annexure 3: Quarterly projections of service delivery targets and performance indicators for each vote.
- Annexure 4: Ward information for expenditure and service delivery.
- Annexure 5: Detailed capital works plan broken down by ward over three years.

Annexure 1

Monthly projections of revenue to be collected for each source

Operating Budget

Source of revenue	Jul 10	Aug 10	Sep 10	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	May 11	Jun 11	Year Total
Property rates	5 201 748	4 662 378	5 973 101	5 552 639	4 697 549	4 759 100	4 819 369	4 690 642	4 658 036	4 614 281	4 482 307	3 480 068	57 591 219
Property rates - penalties & collection charges	0	0	0	0	0	0	0	0	0	0	0	0	0
Service charges - electricity	11 769 058	9 682 676	10 725 387	10 198 437	10 167 092	10 982 189	9 719 136	10 027 908	10 083 476	10 117 868	10 420 963	13 225 140	127 119 330
Service charges - water revenue	2 634 472	721 903	1 857 914	2 148 836	2 511 513	2 884 110	3 163 431	3 549 889	3 223 224	3 088 038	2 635 663	2 093 683	30 512 675
Service charges - sanitation	1 989 711	1 686 032	2 143 626	2 120 302	1 509 481	1 937 074	1 911 485	1 841 701	1 760 605	1 918 705	1 776 483	1 740 267	22 335 471
Service charges - refuse revenue	1 288 460	1 290 974	1 292 999	1 293 338	1 296 071	1 298 235	1 299 143	1 307 492	1 304 030	1 371 477	1 325 884	1 327 769	15 695 873
Service charges - other	0	0	0	0	0	0	0	0	0	0	0	0	0
Rental of facilities and equipment	102 134	100 208	177 496	356 639	131 779	197 043	180 138	178 346	130 437	140 542	69 125	16 765	1 780 653
Interest earned - external investments	1 087	692 709	40 841	660 875	753 000	527 166	121 701	69 284	68 338	73 389	1 541 813	2 919 797	7 470 000
Interest earned - outstanding	73 235	80 281	76 179	75 380	75 963	79 551	83 987	96 052	96 453	101 218	95 471	99 430	1 033 200
Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0
Fines	307 589	347 795	259 519	319 778	288 419	237 105	272 593	302 382	281 342	356 676	333 540	364 506	3 671 245
Licences and permits	157 552	251 953	178 728	207 040	186 401	142 380	248 945	257 967	226 767	232 838	183 023	193 821	2 467 415
Agency services	153 389	240 060	162 659	225 069	205 765	162 210	202 416	200 631	183 910	181 208	223 542	209 140	2 350 000
Transfers recognised - operational	2 002 333	2 002 333	2 002 333	2 002 333	2 002 333	2 002 333	2 002 333	2 002 333	2 002 333	2 002 333	2 002 333	2 002 333	24 028 000
Other revenue	224 264	352 636	278 859	319 098	654 075	263 556	578 458	341 704	477 960	439 473	291 011	1 586 293	5 807 387
Gains on disposal of PPE	0	0	0	0	0	0	0	0	0	0	0	11 610 000	11 610 000
Totals	25 905 034	22 111 939	25 169 640	25 479 763	24 479 443	25 472 053	24 603 135	24 866 331	24 496 912	24 638 047	25 381 158	40 869 012	313 472 468

Capital Budget

Source of revenue	Jul 10	Aug 10	Sep 10	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	May 11	Jun 11	Year Total
Capital Reserve Replacement Fund (CRRF)	600 000	6 300	1 387 800	1 151 300	1 982 300	1 730 300	5 117 300	3 032 300	3 764 800	2 011 800	6 436 300	9 300 700	36 521 200
External loans			709 850			709 850			6 388 650			6 388 650	14 197 000
ASLA			1 500 000			1 500 000							3 000 000
Department Mineral and Energy Affairs											1 400 000		1 400 000
Equitable Share			1 000 000	100 000		1 000 000		220 000	1 020 000	220 000	220 000	870 000	4 650 000
MIG			941 750			941 750			8 475 750			8 475 750	18 835 000
National Lotto fund			900 000			900 000			1 200 000				3 000 000
Grants & Subsidies - Provincial Government			2 500 000			2 500 000							5 000 000
Totals	600 000	6 300	8 939 400	1 251 300	1 982 300	9 281 900	5 117 300	3 252 300	20 849 200	2 231 800	8 056 300	25 035 100	86 603 200

Annexure 2

Monthly projections of expenditure (operating and capital) and revenue for each vote

Operating Budget													
Vote	Jul 10		Aug 10		Sep 10		Oct 10		Nov 10		Dec 10		
	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev	
Executive & Council	1 569 423	0	1 370 828	1 338	1 271 926	0	940 986	535	1 252 293	28 102	1 656 670	0	
Budget and treasury office	9 288 311	22 843 040	4 547 169	9 582 347	2 770 460	6 589 560	2 072 828	8 546 056	5 716 394	12 270 910	311 043	11 144 608	
Corporate services	1 524 826	29 969	1 536 913	33 500	1 779 710	34 692	1 554 821	118 694	2 207 864	19 438	2 463 067	95 176	
Community & Social	472 680	45 448	496 389	62 761	479 014	46 554	516 807	53 831	776 438	47 246	553 822	74 680	
Sport and Recreation	463 899	58 805	572 817	71 899	597 017	155 060	707 406	285 615	1 000 271	143 488	682 983	141 729	
Public Safety	869 663	3 640 062	1 302 561		1 169 530		1 157 931		1 565 540		1 285 952		
Housing	23 571	24 618	27 763	30 667	26 253	18 670	26 951	21 564	42 005	20 816	42 486	30 161	
Planning & Development	506 561	27 089	593 166	165 171	599 487	118 499	521 835	37 258	962 193	40 161	635 514	29 921	
Road Transport	806 504	281 411	1 569 093	428 495	1 944 076	306 868	1 527 254	368 751	1 953 290	422 646	2 563 286	347 760	
Electricity	11 088 627	11 681 146	11 332 644	9 640 017	6 041 964	10 576 455	8 730 479	10 023 893	10 850 440	10 302 693	7 444 113	10 771 552	
Water	356 336	2 360 908	1 728 280	768 209	1 562 718	1 749 788	1 633 689	2 048 885	2 517 254	2 807 489	3 488 623	2 595 916	
Waste Water Management	451 689	1 871 469	730 725	1 619 109	1 254 787	1 998 435	967 855	1 984 666	1 144 428	1 653 041	3 112 147	1 862 359	
Waste Management	996 690	1 302 147	1 271 145	1 302 368	1 094 988	1 306 870	1 256 589	1 314 248	1 889 787	1 313 339	2 214 860	1 316 594	
Other	147 548	1 329	8 576	1 622	9 039	1 964	147 591	1 607	15 488	1 388	19 736	1 471	
Totals	28 566 328	44 167 440	27 088 070	23 707 505	20 600 972	22 903 415	21 763 021	24 805 603	31 893 686	29 070 758	26 474 303	28 411 926	

Vote	Jan 11		Feb 11		Mar 11		Apr 11		May 11		Jun 11		Year Total	
	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev	Exp	Rev
Executive & Council	1 046 894	0	1 278 852	535	972 370	0	1 151 319	30 778	1 376 713	0	420 291	1 050 811	14 308 565	1 112 100
Budget and treasury office	3 249 818	8 571 840	3 631 373	8 736 411	2 811 532	9 230 658	727 904	5 580 314	1 719 840	9 639 819	5 860 107	21 175 126	42 706 780	133 910 689
Corporate services	1 658 922	33 043	1 459 883	91 107	1 560 568	28 030	1 619 900	33 001	1 580 805	31 820	4 173 025	337 829	23 120 305	886 300
Community & Social	510 819	39 346	496 388	57 450	480 465	43 773	485 881	46 827	520 292	52 512	1 446 006	149 050	7 235 000	719 480
Sport and Recreation	647 052	157 466	710 846	122 648	633 018	100 506	608 777	92 672	711 491	53 844	3 270 332	159 965	10 605 910	1 543 698
Public Safety	1 177 364	0	1 168 811	0	1 216 956	0	1 198 084	0	1 174 595	0	2 281 404	0	15 568 391	3 640 062
Housing	30 739	26 081	28 518	16 510	27 357	15 946	45 547	16 216	28 262	24 259	714 297	35 072	1 063 750	280 580
Planning & Development	626 687	19 011	637 601	205 461	701 592	75 573	727 702	6 615	650 457	40 176	1 524 685	96 226	8 687 480	861 160
Road Transport	1 167 694	338 158	1 265 386	373 549	1 670 642	403 440	1 165 411	420 660	1 265 206	345 934	11 032 785	1 083 337	27 930 628	5 121 010
Electricity	7 233 792	9 851 117	5 722 204	9 982 955	1 626 052	10 203 704	8 103 515	10 118 607	6 764 289	10 336 245	21 285 406	14 018 090	106 223 526	127 506 475
Water	1 984 651	3 441 633	2 154 830	3 338 789	2 390 421	3 127 649	2 070 272	3 065 751	2 314 112	2 479 050	6 080 590	3 577 808	28 281 776	31 361 875
Waste Water Management	923 467	2 060 463	999 006	1 705 521	1 238 016	1 833 501	858 467	1 906 349	971 576	1 691 816	8 373 093	3 287 743	21 025 256	23 474 471
Waste Management	1 211 938	1 320 832	906 426	1 314 983	1 174 878	1 324 016	1 172 376	1 399 774	1 179 447	1 338 939	2 970 829	1 369 033	17 339 953	15 923 143
Other	150 390	273	11 642	163	11 588	314	150 502	0	11 748	193	145 605	6 102	829 455	16 425
Totals	21 620 228	25 859 264	20 471 767	25 946 081	16 515 456	26 387 110	20 085 656	22 717 566	20 268 834	26 034 608	69 578 454	46 346 192	324 926 775	346 357 468

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Annexure 3

Quarterly projections of service delivery targets and performance indicators for each vote

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2010/1 - [SDBIP] PROJECT SCHEDULES

	Planned Activity
	Actual Activity
	Planned Milestone
	Actual Milestone
	Actual Milestone on Planned Milestone

19 May 2010

Office of the Municipal Manager

Office of the Municipal Manager General

Project: pj-09-0021aa Equipment Council: Items above R300

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)		1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	700	8000	10700	

Project: pj-09-0021ab Equipment Municipal Manager: Items above R300

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)		1500	1500	1500	1500	1500	1500	1500	1500	1500	1500		12000	15000	

Civil Engineering Services

Civil Engineering Services General

Project: pj-09-0021ac Equipment Civil: Items above R300

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)					143000								143000	143000	

Buildings and Maintenance

Project: pj-09-0035 Wheel chair access & vehicle access to Yzerfontein beach

Location: Yzerfontein

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Compile specifications													N/A		
1	2	Procurement process													N/A		
1	3	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)					48000	32000							80000	80000	

Project: pj-10-0023 Halls and buildings: Toilets for disabled: Malmesbury Town Hall

Location: Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Compile specifications													N/A		
1	2	Procurement process													N/A		
1	3	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)								75000	75000	100000			150000	250000	

Project: pj-10-0058 Caretaker's quarters (Rosenhof Moorreesburg)

Location: Moorreesburg

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Compile specifications														N/A	
1	2	Procurement process														N/A	
1	3	Construction / Implementation														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)							126000	126000	168000				420000	420000	

Parks and Amenities

Project: pj-09-0031 Swimming pool Malmesbury: New tiles

Location: Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Complete design and project speci													N/A		
1	2	Procurement process													N/A		
1	3	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)					200000	200000	200000						600000	600000	

Project: pj-09-0210 Vehicles Parks: Replace CK20670

Location: Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Procurement process														N/A	
1	2	Delivery/collection														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)							300000						300000	300000	

Project: pj-09-0211 Vehicles Parks: Replace CK22740

Location: Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Delivery/collection													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)							300000						300000	300000	

Roads

Project: pj-09-0004 Roads Swartland: Construction of new roads (and resealing)

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Appoint consultant													N/A		
1	2	Detail design and tender documen													N/A		
1	3	Procurement process													N/A		
1	4	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)				500000				1180000	1180000	1180000	1180000	1180000	2860000	6400000	CRRF
Projected Cash Flow		Capital (Ext.)				100000				220000	220000	220000	220000	220000	540000	1200000	EQ Share

Project: pj-09-0218 Vehicles Roads: Replace CEA7153

Location: Moorreesburg

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Delivery/collection													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)							400000						400000	400000	

Project: pj-09-0220 Vehicles Roads: Replace CK16422

Location: Darling

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Delivery/collection													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)							150000						150000	150000	

Project: pj-09-0224 Vehicles Roads: Replace CK40485

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Procurement process														N/A	
1	2	Delivery/collection														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)							250000						250000	250000	

Project: pj-09-0225 Vehicles Roads: Replace CK52829

Location: Darling

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Delivery/collection													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)							250000						250000	250000	

Project: pj-10-0078 Roads: Main Road 25

Location: Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Transfer of funds													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)											3100000			3100000	

Project: pj-10-0122 Roads: Roller and trailer (X2)

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Procurement process														N/A	
1	2	Delivery/collection														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)							600000						600000	600000	

Sewerage

Project: pj-09-0001 Sewerage Malmesbury

Location: Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Tenders - award and sign contract													N/A		
1	2	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)			709850			709850			6388650			6388650	7808350	14197000	External Loans
Projected Cash Flow		Capital (Ext.)			941750			941750			8475750			8475750	10359250	18835000	MIG

Project: pj-09-0003 Telemetry: New installations

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Construction / Implementation														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)										60500				60500	

Project: pj-09-0082 Sewerage Riebeek Kasteel Phase VII

Location: Riebeek-Kasteel

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Preliminary design and env. autho													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)			750000			750000			750000			750000	2250000	3000000	

Project: pj-09-0181 Sewerage: Apparatus for taking samples - Darling Creamery

Location: Darling

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)						250000							250000	250000	

Project: pj-10-0043 Sewerage Koringberg

Location: Koringberg

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Preliminary design and env. autho													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)						250000						250000	250000	500000	

Project: pj-10-0114 Equipment Sewerage: Replacements i.t.o. asset register - Submersible pump

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)						50000							50000	50000	

Sports Fields

Project: pj-10-0134 Sport: Wesbank Sportsgrounds: A field - underground drainage; C field - dressing rooms

Location: Wesbank

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Ext.)			300000			300000				400000			600000	1000000	

Project: pj-10-0135 Sport: Ilinge Lethu soccer field - Electricity supply and floodlights

Location: Ilinge Lethu

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Construction / Implementation														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Ext.)			300000			300000				400000			600000	1000000	

Project: pj-10-0136 Sport: Koringberg Sports grounds - Fencing and movable pavilions

Location: Koringberg

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Ext.)			150000			150000				200000			300000	500000	

Project: pj-10-0137 Sport: Abbotsdale Sports grounds - New club house

Location: Abbotsdale

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Ext.)			150000			150000				200000			300000	500000	

Storm Water

Project: pj-09-0009 Storm water: New networks

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)					110000	110000	110000	110000	110000				550000	550000	

Water

Project: pj-09-0051 Water pump station Moorreesburg

Location: Moorreesburg

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Design and tender documentation													N/A		
1	2	Procurement process													N/A		
1	3	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)				200000				100000	400000	400000	400000	400000	700000	1900000	

Project: pj-09-0174 Water pipe line: Malmesbury/Kalbaskraal

Location: Kalbaskraal

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Ext.)			4000000			4000000							8000000	8000000	

Project: pj-09-0229 Vehicles Water: Replace CK32422

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Delivery/collection													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)							220000						220000	220000	

Project: pj-10-0035 Water: Replace water pipe Loedolf street (Departmental)

Location: Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)								150000					150000	150000	

Project: pj-10-0036 Water: Replace water pipe Werdmuller street (Departmental)

Location: Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)								150000					150000	150000	

Cleaning Services

Project: pj-09-0027 Refuse bins, traps, skips

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Procurement process													N/A		
1	2	Delivery/collection													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)					30000								30000	30000	

Project: pj-09-0055 Transfer station Yzerfontein: Fencing

Location: Yzerfontein

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Planning														N/A	
1	2	Procurement process														N/A	
1	3	Construction / Implementation														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)								150000					150000	150000	

Project: pj-09-0056 Refuse site Yzerfontein: Closure and Rehabilitation

Location: Yzerfontein

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Planning													N/A		
1	2	Public participation process													N/A		
1	3	Procurement process													N/A		
1	4	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)				60000					120000				180000	180000	

Project: pj-09-0062 Refuse: Solid waste management master plan (30 years)

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Planning													N/A		
1	2	Procurement process													N/A		
1	3	Complete plan													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)			10000						240000				250000	250000	

Project: pj-09-0216 Vehicles Refuse: Replace CK52080

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Procurement process														N/A	
1	2	Delivery/collection														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)							1900000						1900000	1900000	

Project: pj-10-0133 Refuse: Fencing Darling

Location: Darling

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Planning													N/A		
1	2	Procurement process													N/A		
1	3	Construction / Implementation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)							150000		250000				400000	400000	

Corporate Services

Corporate Services General

Project: pj-10-0141 Equipment Corporate: Administration

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)						7500			4000			3500	11500	15000	

Administration: Properties and Contracts

Project: pj-09-0024 Halls and buildings: Sundry equipment Swartland Halls

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Procurement process													N/A		
1	2	Delivery/collection													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)												20000		20000	

Project: pj-09-0024aa Halls and buildings: Darling Community Hall - Sound system

Location: Darling

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Procurement process														N/A	
1	2	Delivery and installation														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)								40000					40000	40000	

Project: pj-09-0024ab Halls and buildings: Riebeek West Town Hall - Curtains for stage and windows

Location: Riebeek-Wes

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Delivery and installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)								40000					40000	40000	

Project: pj-10-0142 Equipment Corporate: Halls

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)						7000			3500			3500	10500	14000	

Communication and Public Relations

Project: pj-10-0143 Equipment Corporate: Libraries

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)						7500			4000			3500	11500	15000	

Development Services

Community Development

Project: pj-10-0011 ECD Facilities

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Planning													N/A		
1	3	Development plans and specificati													N/A		
1	4	Call for and evaluate tenders													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)						25000			50000			25000	75000	100000	

Project: pj-10-0085 Small Farmers Agriculture: Implementation of project Malmesbury (CASP)

Location: Malmesbury

Notes: R150000 under budget is for planning costs. Subject to obtaining external funds.

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes
1	1	See note													N/A	Subject to availability of funds from Dept of Land Reform and Rural Development and Dept of Agriculture
Projected/Actual ETD	Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow	Capital (Int.)												150000		150000	

Project: pj-10-0086 Small Farmers Agriculture: Implementation of project - Darling (CASP)

Location: Darling

Notes: R150000 under budget is for planning costs

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	See note													N/A	R2.4m was allocated by Dept of Agriculture to Cassidra to implement project. Waiting for DOA for finalisation of conditions of approval and future funding.	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)												100000		100000	

Project: pj-10-0146 Equipment Development: Community Development

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)						7500			4000			3500	11500	15000	

Housing

Project: pj-09-0116 Housing Chatsworth (low cost): Services Council

Location: Chatsworth

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Provision of civil services to comm													N/A		
1	2	Provision of external services													N/A		
1	3	Transfer of land between Korjon a													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Ext.)			1000000			1000000			250000			250000	2250000	2500000	

Project: pj-10-0013 Housing Klippiessdal: Renewal of houses

Location: Riebeek-Wes

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	See note													N/A	Subject to consent from Heritage Foundation to either demolish or upgrade houses	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Ext.)									400000			400000	400000	800000	

Project: pj-10-0014 Housing Riverlands: Services

Location: Riverlands

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Provision of civil services to Phas														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Ext.)									150000				150000	150000	

Project: pj-10-0145 Equipment Development: Housing

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)						5000			2500			2500	7500	10000	

Occupational Health and Safety

Project: pj-10-0147 Equipment Development: Environmental and Occupational Health

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)						7500			4000			3500	11500	15000	

Planning

Project: pj-10-0144 Equipment Development: Planning, Building Control and Valuations **Location:** Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes
1	1	Equipment/appliance - purchasing													N/A	
Projected/Actual ETD	Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow	Capital (Int.)						10000			5000			5000	15000	20000	

Valuations

Project: pj-10-0008 Valuation - General **Location:** Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes
1	1	Collection of data													N/A	
1	2	Obtain valuation data													N/A	
1	3	Compile valuation													N/A	
Projected/Actual ETD	Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow	Operating (Proj			240000	133000	133000	133000	133000	133000	133000	133000	133000	136000	1038000	2500000	Tender amount lower than budget amount

Electrical Engineering Services

Electrical Engineering Services General

Project: pj-09-0021ae Equipment Electricity: Items above R300

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)			5000	5000	5000	5000	5000	5000	5000	65000			35000	100000	

Planning and Design

Project: pj-10-0092 Electricity: Eskom substation Darling - increase of notified maximum demand

Location: Darling

Notes: Budget is preliminary - actual cost to be provided by Eskom

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Pay Eskom														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)												3000000		3000000	

Project: pj-10-0093 Electricity: Eskom Klipfontein substation Malmesbury - EIA, purchase of land, transfer to Eskom

Location: Malmesbury

Notes: Budget required if developer fails to undertake project

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	EIA and transfer of land to Eskom													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)				50000	50000						100000	100000	100000	300000	

Electricity Operations, Maintenance and Construction

Project: pj-09-0018 Housing project Darling (540): Electricity Internal Services

Location: Darling

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Tenders - award and sign contract													N/A		
1	2	Delivery of equipment													N/A		
1	3	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Ext.)												1400000		1400000	

Project: pj-09-0044aa Electricity networks: Main substation upgrading - install new circuit breakers **Location:** Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)					600000								600000	600000	

Project: pj-09-0044ab Electricity networks: Regional substations upgrading - Truter Street and Koch Street **Location:** Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)												1300000		1300000	

Project: pj-09-0044ac Electricity networks: Dirkie Uys 800kVA mini substation upgrade **Location:** Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)											700000			700000	

Project: pj-09-0044ad Electricity networks: 11kV cables upgrade **Location:** Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)								300000					300000	300000	

Project: pj-09-0044ae Electricity networks: Dalsig low voltage overhead lines and networks Phase 1 upgrade **Location:** Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)			300000	100000	100000			100000	100000				700000	700000	

Project: pj-09-0044af Electricity networks: Remote control and monitor Main Substation **Location:** Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)									200000	200000			200000	400000	

Project: pj-09-0044ag Electricity networks: Regional substations - replace Commercial Street and Kotze Street **Location:** Moorreesburg

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)												1400000		1400000	

Project: pj-09-0044ah Electricity networks: Installation of 11kV cables - Main Sub / Commercial Street **Location:** Moorreesburg

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)			50000	50000									100000	100000	

Project: pj-09-0044ai Electricity networks: Workshop Substation - replace obsolete panel and install cable **Location:** Darling

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)			50000	50000									100000	100000	

Project: pj-09-0044aj Electricity networks: Partially replace 11kV line **Location:** Darling

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)			50000	50000									100000	100000	

Project: pj-09-0044ak Electricity networks: Replace 1 mini substation that has obsolete switch gear

Location: Yzerfontein

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)											400000			400000	

Project: pj-09-0044al Electricity networks: Replace obsolete ring main unit

Location: Yzerfontein

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)											400000			400000	

Project: pj-10-0010 CCTV Camera System Yzerfontein

Location: Yzerfontein

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Specifications													N/A		
1	2	Procurement process													N/A		
1	3	Installation													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)									30000				30000	30000	

Project: pj-10-0028 Electricity: CK 28630 Unimog & Lifting platform 4x4

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes	
1	1	Procurement process														N/A		
1	2	Installation														N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes	
Projected Cash Flow		Capital (Int.)								500000					500000	500000	1000000	

Project: pj-10-0079 Electricity: New impulse generator

Location: Malmesbury

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Delivery/collection													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)											150000			150000	

Project: pj-10-0098 Electricity: Control panel for generator - Malmesbury

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Procurement process														N/A	
1	2	Delivery/collection														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)												100000		100000	

Financial Services

Financial Services General

Project: pj-09-0021af Equipment Financial: Items above R300

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)		3800	3800	3800	3800	3800	3800	3800	3800	3800	3800		30400	38000	

Asset and Vehicle Management

Project: pj-09-0198 Vehicles Finance: Replace CK14615

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Procurement process													N/A		
1	2	Delivery/collection													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)					90000								90000	90000	

Project: pj-09-0199 Vehicles Finance: Replace CK16249

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Procurement process														N/A	
1	2	Delivery/collection														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)					100000								100000	100000	

Project: pj-09-0200 Vehicles Finance: Replace CK6016

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Delivery/collection													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)					100000								100000	100000	

Information Management

Project: pj-10-0002 IT Computers - Other departments

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Specifications													N/A		
1	2	Allocation of tender / quotation													N/A		
1	3	Delivery / payment													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)			120000										120000	120000	

Project: pj-10-0003 IT Network Core Modules

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Specifications													N/A		
1	2	Allocation of tender / quotation													N/A		
1	3	Delivery / payment													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)				80000									80000	80000	

Project: pj-10-0004 IT Backup solution

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Specifications													N/A		
1	2	Allocation of tender / quotation													N/A		
1	3	Delivery / payment													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)					100000								100000	100000	

Project: pj-10-0006 IT Storage Array Network (SAN)

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Specifications													N/A		
1	2	Allocation of tender / quotation													N/A		
1	3	Delivery / payment													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)							150000						150000	150000	

Protection Services

Operational Services

Project: pj-09-0165 Traffic fines (Expenditure)

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Collecting of fines													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Operating (Proj)	160795	160795	160795	160795	160795	160795	160795	160795	160795	160795	160795	160795	1447155	1929540	

Project: pj-09-0169 Traffic fines (Income)

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Income through traffic fines														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Operating (Proj)	302845	302845	302845	302845	302845	302845	302845	302845	302845	302845	302845	302855	2725605	3634150	

Project: pj-09-0203 Vehicles Mun Police: Replace CK14008

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type	Notes	
1	1	Procurement process													N/A		
1	2	Delivery/collection													N/A		
1	3	Equipping of vehicle													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)					150000								150000	150000	

Project: pj-09-0205 Vehicles Mun Police: Replace CK21606

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Procurement process													N/A		
1	2	Delivery/collection													N/A		
1	3	Equipping of vehicle													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)					150000								150000	150000	

Project: pj-10-0138 Equipment Protection Services: Municipal Police

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)			30000						37000				67000	67000	

Harbour: Yzerfontein

Project: pj-10-0140 Equipment Protection Services: Harbour

Location: Yzerfontein

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)			1500						1500				3000	3000	

Fire and Emergency Services

Project: pj-09-0201 Vehicles Fire Services: New Vehicle

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Delivery of vehicle													N/A		
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)	600000												600000	600000	

Project: pj-10-0139 Equipment Protection Services: Fire and Emergency Services

Location: Municipal area

Grp	No	Activity	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	Activity Type		Notes
1	1	Equipment/appliance - purchasing														N/A	
Projected/Actual ETD		Budget Type	Jul10	Aug10	Sep10	Oct10	Nov10	Dec10	Jan11	Feb11	Mar11	Apr11	May11	Jun11	YTD	Budget	Notes
Projected Cash Flow		Capital (Int.)			15000						15000				30000	30000	

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2010/1 - CORPORATE PERFORMANCE MANAGEMENT

19 May 2010

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
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National KPA: Basic service delivery and infrastructure development

Botha, At - Director: Civil Engineering Services

Corporate Objective:	To lead and manage the Civil Engineering Services Department effectively and efficiently		
KPA: Management (Weight = 40%)			

pd-09-0013: Ensure that capital expenditure is in line with budget and time frames	1: % of capital budget spent as confirmed by the director	1	
		2	
		3	
		4	Between 95% and 105%
pd-09-0014: Implement capital projects	1: Average % completion of capital projects	4	95%
pd-09-0015: Ensure that operating expenditure is in line with budget and time frames	1: % of operating budget amount spent	1	25%
		2	50%
		3	75%
		4	Between 90% and 100%
pd-09-0016: Ensure that the workforce is appropriately skilled	1: % of planned training sessions realised	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0017: Implement all council decisions	1: % of due council decisions initiated	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0018: Participate in the regular performance monitoring	1: No of months with performance assessments	1	3
		2	2
		3	3
		4	2
pd-09-0019: Ensure legal compliance in relation to the annual report	1: Departmental report submitted by due date? Yes or No	2	Yes
pd-09-0020: Facilitate adequate budget planning	1: Budget requests provided to financial department by due date? Yes or No	2	Yes
pd-09-0021: Complete all assignments from the municipal manager by set date	1: No of months during which no written warning from municipal manager were received	1	3

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0021: Complete all assignments from the municipal manager by set date	1: No of months during which no written warning from municipal manager were received	2	3
		3	3
		4	3
pd-09-0022: Address all correspondence in a timely manner	1: No of months during which 75% of all correspondence as recorded by Collaborator were less than 60 days old	1	3
		2	3
		3	3
		4	3
pd-09-0023: Implement transformation in the organisation	1: % of employment opportunities applied for appropriate equity appointments	1	75%
		2	75%
		3	75%
		4	75%
pd-09-0024: Ensure that all procurement comply with the legal process	1: % compliance with SCM policy with the exception of approved deviations	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0025: Resolve all audit issues	1: % of audit queries for which an action plan was submitted within 10 working days	1	90%
		2	90%
		3	90%
		4	90%
pd-09-0025: Resolve all audit issues	2: % of actions implemented within agreed time frame	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0026: Identify risks and implement controls	1: Confirmation of risk assessment by May annually? Yes or No	4	Yes
pd-09-0027: Ensure that financial reconciliation takes place continuously	1: No of meetings between Director and Finance Department to reconcile departmental records of expenditure with finance records	1	2
		2	2
		3	3
		4	3
pd-09-0028: Ensure employee involvement through communication	1: % of invocoms held according to approved schedule	1	100%

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0028: Ensure employee involvement through communication	1: % of invocoms held according to approved schedule	2	100%
		3	100%
		4	100%
pd-10-0016: Ensure proper monitoring of the Client Service Charter	1: Number of complaints (written or email) in respect of telephone calls not answered within 5 ringtones	1	5 pm maximum
		2	5 pm maximum
		3	5 pm maximum
		4	5 pm maximum
pd-10-0016: Ensure proper monitoring of the Client Service Charter	2: % of written and e-mail enquiries for which acknowledgement of receipt were issued within 5 working days, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0016: Ensure proper monitoring of the Client Service Charter	3: % of written and e-mail enquiries answered within 10 working days, or where feedback is provided if not settled, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0016: Ensure proper monitoring of the Client Service Charter	4: % of telephonic enquiries answered within 10 working days, or where feedback is provided if not settled, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0016: Ensure proper monitoring of the Client Service Charter	5: % of personal enquiries answered within 10 working days, or feedback is provided if not settled	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0017: Reduce the average duration of vacancies	1: Average duration of vacancies	1	3 months
		2	3 months
		3	3 months
		4	3 months

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-10-0018: Promote a productive workforce	1: % of person days lost per month	1	4% pm maximum
		2	4% pm maximum
		3	4% pm maximum
		4	4% pm maximum

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
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National KPA: Basic service delivery and infrastructure development

Steenkamp, Johan - Director: Development Services

Corporate Objective:	<i>To lead and manage the Development Services Department effectively and efficiently</i>		
KPA: Management (Weight = 40%)			

pd-09-0048: Ensure that capital expenditure is in line with budget and time frames	1: % of capital budget spent as confirmed by the director	1	
		2	
		3	
		4	Between 95% and 105%
pd-09-0049: Implement capital projects	1: Average % completion of capital projects	4	90%
pd-09-0050: Ensure that operating expenditure is in line with budget and time frames	1: % of operating budget amount spent	1	25%
		2	50%
		3	75%
		4	Between 90% and 100%
pd-09-0051: Ensure that the workforce is appropriately skilled	1: % of planned training sessions realised	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0052: Implement all council decisions	1: % of due council decisions initiated	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0053: Participate in the regular performance monitoring	1: No of months with Performance assessments	1	3
		2	2
		3	3
		4	2
pd-09-0054: Ensure legal compliance in relation to the annual report	1: Departmental report submitted by due date? Yes or No	2	Yes
pd-09-0055: Facilitate adequate budget planning	1: Budget requests provided to financial department by due date? Yes or No	2	Yes
pd-09-0056: Complete all assignments from the municipal manager by set date	1: No of months during which no written warning from municipal manager were received	1	3

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0056: Complete all assignments from the municipal manager by set date	1: No of months during which no written warning from municipal manager were received	2	3
		3	3
		4	3
pd-09-0057: Address all correspondence in a timely manner	1: No of months during which 75% of all correspondence as recorded by Collaborator were less than 60 days old	1	3
		2	3
		3	3
		4	3
pd-09-0058: Implement transformation in the organisation	1: % of employment opportunities applied for appropriate equity appointments	1	75%
		2	75%
		3	75%
		4	75%
pd-09-0059: Ensure that all procurement comply with the legal process	1: % compliance with SCM policy with the exception of approved deviations	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0060: Resolve all audit issues	1: % of audit queries for which an action plan was submitted within 10 working days	1	90%
		2	90%
		3	90%
		4	90%
pd-09-0060: Resolve all audit issues	2: % of actions implemented within agreed time frame	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0061: Identify risks and implement controls	1: Confirmation of risk assessment by May annually? Yes or No	4	Yes
pd-09-0062: Ensure that financial reconciliation takes place continuously	1: No of meetings between Director and Finance Department to reconcile departmental records of expenditure with finance records	1	2
		2	2
		3	3
		4	3
pd-09-0063: Ensure employee involvement through communication	1: % of invocoms held according to approved schedule	1	100%

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0063: Ensure employee involvement through communication	1: % of invocoms held according to approved schedule	2	100%
		3	100%
		4	100%
pd-10-0024: Provide for Integrated Housing projects	1: Meeting held with other departments to determine availability of bulk services for integrated housing projects? Yes or No	1	Qtr 4?
		2	
		3	
		4	Yes
pd-10-0034: Ensure proper monitoring of the Client Service Charter	1: Number of complaints (written or email) in respect of telephone calls not answered within 5 ringtones	1	5 pm maximum
		2	5 pm maximum
		3	5 pm maximum
		4	5 pm maximum
pd-10-0034: Ensure proper monitoring of the Client Service Charter	2: % of written and e-mail enquiries for which acknowledgement of receipt were issued within 5 working days, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0034: Ensure proper monitoring of the Client Service Charter	3: % of written and e-mail enquiries answered within 10 working days, or where feedback is provided if not settled, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0034: Ensure proper monitoring of the Client Service Charter	4: % of telephonic enquiries answered within 10 working days, or where feedback is provided if not settled, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0034: Ensure proper monitoring of the Client Service Charter	5: % of personal enquiries answered within 10 working days, or feedback is provided if not settled	1	100%
		2	100%
		3	100%

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-10-0034: Ensure proper monitoring of the Client Service Charter	5: % of personal enquiries answered within 10 working days, or feedback is provided if not settled	4	100%
pd-10-0035: Reduce the average duration of vacancies	1: Average duration of vacancies	1	3 months
		2	3 months
		3	3 months
		4	3 months
pd-10-0036: Promote a productive workforce	1: % of person days lost per month	1	4% pm maximum
		2	4% pm maximum
		3	4% pm maximum
		4	4% pm maximum

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
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National KPA: Basic service delivery and infrastructure development

Du Toit, Roelof - Director: Electrical Engineering Services

Corporate Objective:	To lead and manage the Electrical Engineering Services Department effectively and efficiently		
KPA: Management (Weight = 40%)			

pd-09-0064: Ensure that capital expenditure is in line with budget and time frames	1: % of capital budget spent as confirmed by the director	1	
		2	
		3	
		4	Between 95% and 105%
pd-09-0065: Implement capital projects	1: Average % completion of capital projects	4	90%
pd-09-0066: Ensure that operating expenditure is in line with budget and time frames	1: % of operating budget amount spent	1	25%
		2	50%
		3	75%
		4	Between 90% and 100%
pd-09-0067: Ensure that the workforce is appropriately skilled	1: % of planned training sessions realised	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0068: Implement all council decisions	1: % of due council decisions initiated	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0069: Participate in the regular performance monitoring	1: No of months with performance assessments	1	3
		2	2
		3	3
		4	2
pd-09-0070: Ensure legal compliance in relation to the annual report	1: Departmental report submitted by due date? Yes or No	2	Yes
pd-09-0071: Facilitate adequate budget planning	1: Budget requests provided to financial department by due date? Yes or No	2	Yes
pd-09-0072: Complete all assignments from the municipal manager by set date	1: No of months during which no written warning from municipal manager were received	1	3

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0072: Complete all assignments from the municipal manager by set date	1: No of months during which no written warning from municipal manager were received	2	3
		3	3
		4	3
pd-09-0073: Address all correspondence in a timely manner	1: No of months during which 75% of all correspondence as recorded by Collaborator were less than 60 days old	1	3
		2	3
		3	3
		4	3
pd-09-0074: Implement transformation in the organisation	1: % of employment opportunities applied for appropriate equity appointments	1	75%
		2	75%
		3	75%
		4	75%
pd-09-0075: Ensure that all procurement comply with the legal process	1: % compliance with SCM policy with the exception of approved deviations	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0076: Resolve all audit issues	1: % of audit queries for which an action plan was submitted within 10 working days	1	90%
		2	90%
		3	90%
		4	90%
pd-09-0076: Resolve all audit issues	2: % of actions implemented within agreed time frame	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0077: Identify risks and implement controls	1: Confirmation of risk assessment by May annually? Yes or No	4	Yes
pd-09-0078: Ensure that financial reconciliation takes place continuously	1: No of meetings between Director and Finance Department to reconcile departmental records of expenditure with finance records	1	2
		2	2
		3	3
		4	3
pd-09-0079: Ensure employee involvement through communication	1: % of invocoms held according to approved schedule	1	100%

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0079: Ensure employee involvement through communication	1: % of invocoms held according to approved schedule	2	100%
		3	100%
		4	100%
pd-10-0019: Ensure proper monitoring of the Client Service Charter	1: No of months during which at least one qualified electrician was deployed on a permanent basis at each of the three service depots, namely Malmesbury, Moorreesburg and Darling/Yzerfontein to deal with electricity supply problems	1	3
		2	3
		3	3
		4	3
pd-10-0019: Ensure proper monitoring of the Client Service Charter	2: Number of complaints (written or email) in respect of telephone calls not answered within 5 ringtones	1	5 pm maximum
		2	5 pm maximum
		3	5 pm maximum
		4	5 pm maximum
pd-10-0019: Ensure proper monitoring of the Client Service Charter	3: % of written and e-mail enquiries for which acknowledgement of receipt were issued within 5 working days, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0019: Ensure proper monitoring of the Client Service Charter	4: % of written and e-mail enquiries answered within 10 working days, or where feedback is provided if not settled, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0019: Ensure proper monitoring of the Client Service Charter	5: % of telephonic enquiries answered within 10 working days, or where feedback is provided if not settled, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0019: Ensure proper monitoring of the Client Service Charter	6: % of personal enquiries answered within 10 working days, or feedback is provided if not settled	1	100%
		2	100%
		3	100%

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-10-0019: Ensure proper monitoring of the Client Service Charter	6: % of personal enquiries answered within 10 working days, or feedback is provided if not settled	4	100%
pd-10-0029: Reduce the average duration of vacancies	1: Average duration of vacancies	1	3 months
		2	3 months
		3	3 months
		4	3 months
pd-10-0030: Promote a productive workforce	1: % of person days lost per month	1	4% pm maximum
		2	4% pm maximum
		3	4% pm maximum
		4	4% pm maximum

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
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National KPA: Basic service delivery and infrastructure development

Humphreys, Philip - Director: Protection Services

Corporate Objective:	<i>To lead and manage the Protection Services Department effectively and efficiently</i>		
KPA: Management (Weight = 40%)			

pd-09-0100: Ensure that capital expenditure is in line with budget and time frames	1: % of capital budget spent as confirmed by the director	1	
		2	
		3	
		4	Between 95% and 105%
pd-09-0101: Implement capital projects	1: Average % completion of capital projects	4	90%
pd-09-0102: Ensure that operating expenditure is in line with budget and time frames	1: % of operating budget amount spent	1	25%
		2	50%
		3	75%
		4	Between 90% and 100%
pd-09-0103: Ensure that the workforce is appropriately skilled	1: % of planned training sessions realised	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0104: Implement all council decisions	1: % of due council decisions initiated	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0105: Participate in the regular performance monitoring	1: No of months with performance assessments	1	3
		2	2
		3	3
		4	2
pd-09-0106: Ensure legal compliance in relation to the annual report	1: Departmental report submitted by due date? Yes or No	2	Yes
pd-09-0107: Facilitate adequate budget planning	1: Budget requests provided to financial department by due date? Yes or No	2	Yes
pd-09-0108: Complete all assignments from the municipal manager by set date	1: No of months during which no written warning from municipal manager were received	1	3

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0108: Complete all assignments from the municipal manager by set date	1: No of months during which no written warning from municipal manager were received	2	3
		3	3
		4	3
pd-09-0109: Address all correspondence in a timely manner	1: No of months during which 75% of all correspondence as recorded by Collaborator were less than 60 days old	1	3
		2	3
		3	3
		4	3
pd-09-0110: Implement transformation in the organisation	1: % of employment opportunities applied for appropriate equity appointments	1	75%
		2	75%
		3	75%
		4	75%
pd-09-0111: Ensure that all procurement comply with the legal process	1: % compliance with SCM policy with the exception of approved deviations	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0112: Resolve all audit issues	1: % of audit queries for which an action plan was submitted within 10 working days	1	90%
		2	90%
		3	90%
		4	90%
pd-09-0112: Resolve all audit issues	2: % of actions implemented within agreed time frame	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0113: Identify risks and implement controls	1: Confirmation of risk assessment by May annually? Yes or No	4	Yes
pd-09-0114: Ensure that financial reconciliation takes place continuously	1: No of meetings between Director and Finance Department to reconcile departmental records of expenditure with finance records	1	2
		2	2
		3	3
		4	3
pd-09-0115: Ensure employee involvement through communication	1: % of invocoms held according to approved schedule	1	100%

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0115: Ensure employee involvement through communication	1: % of invocoms held according to approved schedule	2	100%
		3	100%
		4	100%
pd-10-0031: Ensure proper monitoring of the Client Service Charter	1: Number of complaints (written or email) in respect of telephone calls not answered within 5 ringtones	1	5 pm maximum
		2	5 pm maximum
		3	5 pm maximum
		4	5 pm maximum
pd-10-0031: Ensure proper monitoring of the Client Service Charter	2: % of written and e-mail enquiries for which acknowledgement of receipt were issued within 5 working days, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0031: Ensure proper monitoring of the Client Service Charter	3: % of written and e-mail enquiries answered within 10 working days, or where feedback is provided if not settled, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0031: Ensure proper monitoring of the Client Service Charter	4: % of telephonic enquiries answered within 10 working days, or where feedback is provided if not settled, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0031: Ensure proper monitoring of the Client Service Charter	5: % of personal enquiries answered within 10 working days, or feedback is provided if not settled	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0032: Reduce the average duration of vacancies	1: Average duration of vacancies	1	3 months
		2	3 months
		3	3 months
		4	3 months

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-10-0033: Promote a productive workforce	1: % of person days lost per month	1	4% pm maximum
		2	4% pm maximum
		3	4% pm maximum
		4	4% pm maximum

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
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National KPA: Local economic development

Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager

Corporate Objective:	<i>To promote local economic development</i>
<i>KPA: Good Governance and LED (Weight = 40%)</i>	

pd-09-0001: Promote local economic development through liaison with business role-players	1: Annual event with local business held before end of June? Yes or No	4	Yes
pd-09-0012: Promote and facilitate the creation of jobs	1: % of the LED funds actually spent	4	90%

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
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National KPA: Institutional Development and Municipal Transformation

Terblanche, Madelaine - Director: Corporate Services

Corporate Objective:	To lead and manage the Corporate Services Department effectively and efficiently		
KPA: Management (Weight = 40%)			
pd-09-0032: Ensure that capital expenditure is in line with budget and time frames	1: % of capital budget spent as confirmed by the director	1	
		2	
		3	
		4	Between 95% and 105%
pd-09-0033: Implement capital projects	1: Average % completion of capital projects	4	90%
pd-09-0034: Ensure that operating expenditure is in line with budget and time frames	1: % of operating budget amount spent	1	25%
		2	50%
		3	75%
		4	Between 90% and 100%
pd-09-0035: Ensure that the workforce is appropriately skilled	1: % of planned training sessions realised	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0036: Implement all council decisions	1: % of due council decisions initiated	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0037: Participate in the regular performance monitoring	1: No of months with performance assessments	1	3
		2	2
		3	3
		4	2
pd-09-0038: Ensure legal compliance in relation to the annual report	1: Departmental report submitted by due date? Yes or No	2	Yes
pd-09-0039: Facilitate adequate budget planning	1: Budget requests provided to financial department by due date? Yes or No	2	Yes
pd-09-0040: Complete all assignments from the municipal manager by set date	1: No of months during which no written warning from municipal manager were received	1	3

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0040: Complete all assignments from the municipal manager by set date	1: No of months during which no written warning from municipal manager were received	2	3
		3	3
		4	3
pd-09-0041: Address all correspondence in a timely manner	1: No of months during which 75% of all correspondence as recorded by Collaborator were less than 60 days old	1	3
		2	3
		3	3
		4	3
pd-09-0042: Implement transformation in the organisation	1: % of employment opportunities applied for appropriate equity appointments	1	75%
		2	75%
		3	75%
		4	75%
pd-09-0043: Ensure that all procurement comply with the legal process	1: % compliance with SCM policy with the exception of approved deviations	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0044: Resolve all audit issues	1: % of audit queries for which an action plan was submitted within 10 working days	1	90%
		2	90%
		3	90%
		4	90%
pd-09-0044: Resolve all audit issues	2: % of actions implemented within agreed time frame	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0045: Identify risks and implement controls	1: Confirmation of risk assessment by May annually? Yes or No	4	Yes
pd-09-0046: Ensure that financial reconciliation takes place continuously	1: No of meetings between Director and Finance Department to reconcile departmental records of expenditure with finance records	1	2
		2	2
		3	3
		4	3
pd-09-0047: Ensure employee involvement through communication	1: % of invocoms held according to approved schedule	1	100%

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0047: Ensure employee involvement through communication	1: % of invocoms held according to approved schedule	2	100%
		3	100%
		4	100%
pd-10-0025: Keep the bulk service capital contribution policy relevant	1: Review of the bulk service capital contribution policy completed by end of March? Yes or No	1	Qtr 3
		2	Qtr 3
		3	Yes
pd-10-0037: Ensure proper monitoring of the Client Service Charter	1: Number of complaints (written or email) in respect of telephone calls not answered within 5 ringtones	1	5 pm maximum
		2	5 pm maximum
		3	5 pm maximum
		4	5 pm maximum
pd-10-0037: Ensure proper monitoring of the Client Service Charter	2: % of written and e-mail enquiries for which acknowledgement of receipt were issued within 5 working days, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0037: Ensure proper monitoring of the Client Service Charter	3: % of written and e-mail enquiries answered within 10 working days, or where feedback is provided if not settled, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0037: Ensure proper monitoring of the Client Service Charter	4: % of telephonic enquiries answered within 10 working days, or where feedback is provided if not settled, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0037: Ensure proper monitoring of the Client Service Charter	5: % of personal enquiries answered within 10 working days, or feedback is provided if not settled	1	100%
		2	100%
		3	100%
		4	100%

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-10-0038: Reduce the average duration of vacancies	1: Average duration of vacancies	1	3 months
		2	3 months
		3	3 months
		4	3 months
pd-10-0039: Promote a productive workforce	1: % of person days lost per month	1	4% pm maximum
		2	4% pm maximum
		3	4% pm maximum
		4	4% pm maximum

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
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National KPA: Financial viability and management

Cooper, Kenny - Director: Financial Services

Corporate Objective:	To lead and manage the Financial Services Department effectively and efficiently		
KPA: Management (Weight = 40%)			

pd-09-0080: Ensure that capital expenditure is in line with budget and time frames	1: % of capital budget spent as confirmed by the director	1	
		2	
		3	
		4	Between 95% and 105%
pd-09-0081: Implement capital projects	1: Average % completion of capital projects	4	90%
pd-09-0082: Ensure that operating expenditure is in line with budget and time frames	1: % of operating budget amount spent	1	25%
		2	50%
		3	75%
		4	Between 90% and 100%
pd-09-0083: Ensure that the workforce is appropriately skilled	1: % of planned training sessions realised	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0084: Implement all council decisions	1: % of due council decisions initiated	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0085: Participate in the regular performance monitoring	1: No of months with performance assessments	1	3
		2	2
		3	3
		4	2
pd-09-0086: Ensure legal compliance in relation to the annual report	1: Departmental report submitted by due date? Yes or No	2	Yes
pd-09-0087: Facilitate adequate budget planning	1: Budget requests provided to financial department by due date? Yes or No	2	Yes
pd-09-0088: Complete all assignments from the municipal manager by set date	1: No of months during which no written warning from municipal manager were received. 3	1	3

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0088: Complete all assignments from the municipal manager by set date	1: No of months during which no written warning from municipal manager were received. 3	2	3
		3	3
		4	3
pd-09-0089: Address all correspondence in a timely manner	1: No of months during which 75% of all correspondence as recorded by Collaborator were less than 60 days old	1	3
		2	3
		3	3
		4	3
pd-09-0090: Implement transformation in the organisation	1: % of employment opportunities applied for appropriate equity appointments	1	75%
		2	75%
		3	75%
		4	75%
pd-09-0091: Ensure that all procurement comply with the legal process	1: % compliance with SCM policy with the exception of approved deviations	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0092: Resolve all audit issues	1: % of audit queries for which an action plan was submitted within 10 working days	1	90%
		2	90%
		3	90%
		4	90%
pd-09-0092: Resolve all audit issues	2: % of actions implemented within agreed time frame	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0093: Identify risks and implement controls	1: Confirmation of risk assessment by May annually? Yes or No	4	Yes
pd-09-0094: Ensure that financial reconciliation takes place continuously	1: No of meetings between Director and Finance Department to reconcile departmental records of expenditure with finance records	1	2
		2	2
		3	3
		4	3
pd-09-0095: Ensure employee involvement through communication	1: % of invocoms held according to approved schedule	1	100%

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0095: Ensure employee involvement through communication	1: % of invocoms held according to approved schedule	2	100%
		3	100%
		4	100%
pd-09-0096: Ensure general financial viability: Outstanding service debtors to revenue	1: $A=B \div C$ Where - A <input type="checkbox"/> represents outstanding service debtors to revenue B <input type="checkbox"/> represents total outstanding service debtors C <input type="checkbox"/> represents annual revenue actually received for services;	4	0.15 maximum
pd-09-0097: Ensure general financial viability: Cost coverage	1: $A=(B+C) \div D$ Where - A represents cost coverage B represents all available cash at a particular time C represents investments D represents monthly fixed operating expenditure	4	Target? See note
pd-09-0098: Ensure general financial viability: Debt coverage	1: $A=(B-C) \div D$ Where - A <input type="checkbox"/> represents debt coverage B <input type="checkbox"/> represents total operating revenue received C <input type="checkbox"/> represents operating grants D <input type="checkbox"/> represents debt service payments (i.e. interest + redemption) due within the financial year;	4	Target? See note
pd-10-0020: Ensure the long term financial sustainability of the Municipality	1: Financial Recovery Plan submitted to Council by Aug 2010? Yes or No	1	Yes
pd-10-0021: Systems Act Section 99(a): Oversee and monitor the implementation and enforcement of the credit control and debt collection policy and any by-laws enacted in terms of section 98	1: Implementation and enforcement of the policy and by-laws overseen and monitored? Yes or No	1	Yes
		2	Yes
		3	Yes
		4	Yes
pd-10-0022: MFMA Section 21(1)(a): Co-ordinate the processes for preparing the annual budget and budget-related policies	1: Processes co-ordinated? Yes or No	1	Yes
		2	Yes
		3	Yes
		4	Yes
pd-10-0023: MFMA Section 45(2): Sign a resolution of council which approves the debt agreement regarding the incurrence of short-term debt	1: Resolution, if applicable, signed? Yes or No or N/a	1	Yes or N/a
		2	Yes or N/a
		3	Yes or N/a
		4	Yes or N/a

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-10-0026: Ensure proper monitoring of the Client Service Charter	1: Number of complaints (written or email) in respect of telephone calls not answered within 5 ringtones	1	5 pm maximum
		2	5 pm maximum
		3	5 pm maximum
		4	5 pm maximum
pd-10-0026: Ensure proper monitoring of the Client Service Charter	2: % of written and e-mail enquiries for which acknowledgement of receipt were issued within 5 working days, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0026: Ensure proper monitoring of the Client Service Charter	3: % of written and e-mail enquiries answered within 10 working days, or where feedback is provided if not settled, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0026: Ensure proper monitoring of the Client Service Charter	4: % of telephonic enquiries answered within 10 working days, or where feedback is provided if not settled, or immediately after capture by an SMS system	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0026: Ensure proper monitoring of the Client Service Charter	5: % of personal enquiries answered within 10 working days, or feedback is provided if not settled	1	100%
		2	100%
		3	100%
		4	100%
pd-10-0027: Reduce the average duration of vacancies	1: Average duration of vacancies	1	3 months
		2	3 months
		3	3 months
		4	3 months
pd-10-0028: Promote a productive workforce	1: % of person days lost per month	1	4% pm maximum
		2	4% pm maximum
		3	4% pm maximum

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-10-0028: Promote a productive workforce	1: % of person days lost per month	4	4% pm maximum

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
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National KPA: Good governance and community participation

Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager

Corporate Objective: *To ensure an economical, effective, efficient and accountable organisation*

KPA: Good Governance and LED (Weight = 40%)

pd-09-0003: Promote participative management	1: No of months with management meetings	1	3
		2	2
		3	3
		4	3
pd-09-0004: Promote proper procurement through sound management	1: No of months during which no appeals against the municipality regarding the awarding of tenders were upheld	1	3
		2	3
		3	3
		4	3
pd-09-0005: Promote implementation by ensuring that the performance of the municipality is monitored	1: No of months with performance assessments	1	3
		2	2
		3	3
		4	3
pd-09-0006: Promote good governance through the publication of an annual report	1: Annual Report as required by MFMA (121) approved before end of March? Yes or No	3	Yes
pd-09-0007: Promote council's objectives by ensuring tasks are implemented	1: % of due council decisions initiated	1	100%
		2	100%
		3	100%
		4	100%
pd-09-0008: Ensure that participative planning takes place	1: No of months during which IDP/Budget process schedule were checked	1	1
		2	3
		3	3
		4	3
pd-09-0009: Ensure the organisation functions optimally by maintaining a functional macro-structure	1: Annual review of the macro structure completed? Yes or No	4	Yes
pd-09-0010: Ensure good cooperation between the political and administrative components of the municipality	1: Performance Management System for Councillors evaluated and revised? Yes or No	4	Yes

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-09-0011: Improve decision-making through the formalisation of delegations	1: System of delegations finalised? Yes or No	4	Yes
pd-10-0001: Ensure that the financial statement fairly represent the position of the Municipality and that performance information is reliable, accurate and complete	1: Was a clean audit obtained from the Auditor-General? Yes or No	2	Yes
pd-10-0002: MFMA Section 21(2): When preparing the annual budget take into account the municipality's IDP	1: IDP taken into account? Yes or No	4	Yes
pd-10-0003: MFMA Section 27(1): Inform the MEC for finance of any non-compliance by the municipality of any provisions of this Act or any other legislation pertaining to the tabling or approval of an annual budget or compulsory consultation processes	1: MEC informed of non-compliance, if any? Yes or No or N/a	3	Yes or N/a
		4	Yes or N/a
pd-10-0004: MFMA Section 29(1): Authorise unforeseeable and unavoidable expenditure for which no provision was made in an approved budget in emergency or other exceptional circumstances	1: Unforeseeable and unavoidable expenditure, if any, authorised? Yes or No or N/a	1	Yes or N/a
		2	Yes or N/a
		3	Yes or N/a
		4	Yes or N/a
pd-10-0005: MFMA Section 31: Give approval that expenditure for a programme during a financial year may exceed the amount of that year's appropriation.	1: Approval, if applicable, given? Yes or No or N/a	1	Yes or N/a
		2	Yes or N/a
		3	Yes or N/a
		4	Yes or N/a
pd-10-0006: MFMA Section 46(2): Sign a resolution of council which approves the debt agreement regarding the incurrence of long-term debt	1: Resolution, if applicable, signed? Yes or No or N/a	1	Yes or N/a
		2	Yes or N/a
		3	Yes or N/a
		4	Yes or N/a
pd-10-0007: MFMA Section 52(c): Take all reasonable steps to ensure that the municipality performs its constitutional and statutory functions	1: Municipality performed its constitutional and statutory functions? Yes or No	1	Yes
		2	Yes
		3	Yes
		4	Yes
pd-10-0008: MFMA Section 53(1)(b): Co-ordinate the annual revision of the IDP and the preparation of the annual budget, and determine how the IDP is to be taken into account or revised for the purposes of the budget	1: Annual revision and preparation co-ordinated? Yes or No	1	Yes

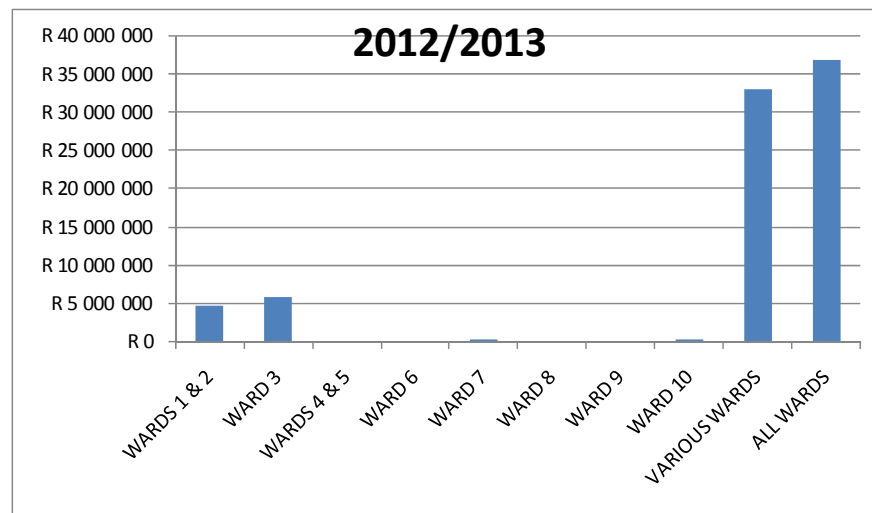
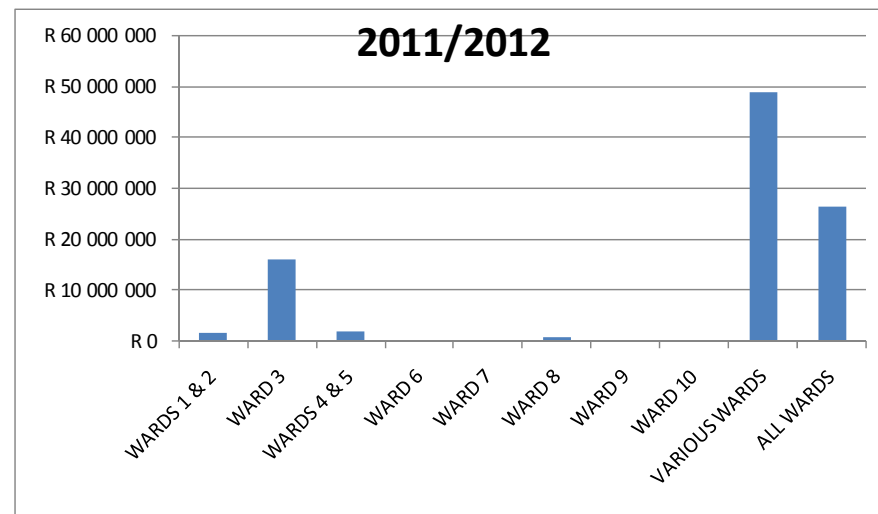
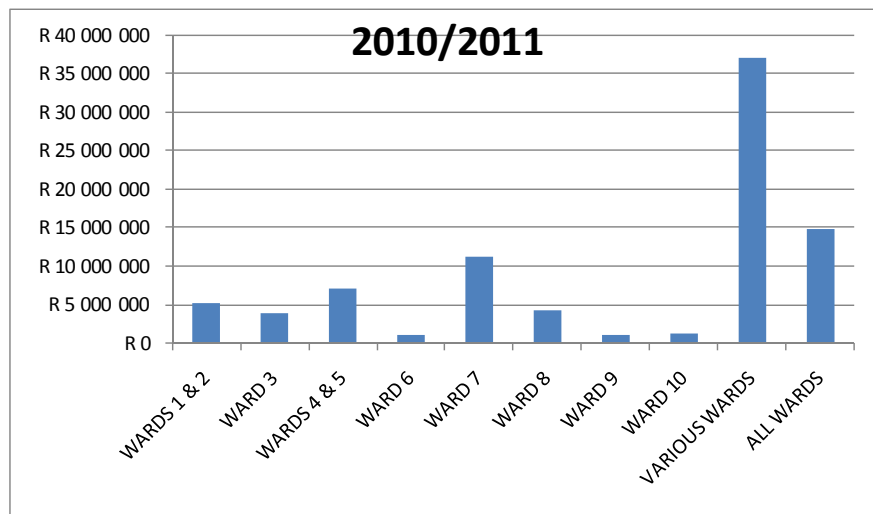
Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-10-0008: MFMA Section 53(1)(b): Co-ordinate the annual revision of the IDP and the preparation of the annual budget, and determine how the IDP is to be taken into account or revised for the purposes of the budget	1: Annual revision and preparation co-ordinated? Yes or No	2	Yes
		3	Yes
		4	Yes
pd-10-0008: MFMA Section 53(1)(b): Co-ordinate the annual revision of the IDP and the preparation of the annual budget, and determine how the IDP is to be taken into account or revised for the purposes of the budget	2: Was it determined how the IDP is to be taken into account or revised? Yes or No	1	Yes
		2	Yes
		3	Yes
		4	Yes
pd-10-0009: MFMA Section 53(2): Report to council and the MEC for finance any delay in the tabling of the budget, the approval of the SDBIP or the signing of the annual performance agreements	1: Any delay reported to council and the MEC, if applicable? Yes or No or N/a	3	Yes or N/a
		4	Yes or N/a
pd-10-0010: MFMA Section 54(1): On receipt of section 71 monthly statements or section 72 mid-year assessment, check whether the municipality's approved budget is implemented in accordance with the SDBIP	1: Implementation of the approved budget in accordance with the SDBIP checked? Yes or No	1	Yes
		2	Yes
		3	Yes
		4	Yes
pd-10-0011: MFMA Section 54(1): On receipt of section 71 monthly statements or section 72 mid-year assessment, consider and, if necessary, make revisions to the SDBIP	1: SDBIP considered and revisions made if necessary? Yes or No	1	Yes
		2	Yes
		3	Yes
		4	Yes
pd-10-0012: MFMA Section 54(1): On receipt of section 71 monthly statements or section 72 mid-year assessment, issue instructions to ensure that budget is implemented i.a.w. SDBIP and that spending of funds and revenue collection proceed i.a.w. budget	1: Appropriate instructions issued? Yes or No	1	Yes
		2	Yes
		3	Yes
		4	Yes
pd-10-0013: MFMA Section 54(1): On receipt of section 71 monthly statements or section 72 mid-year assessment, identify any financial problems facing the municipality	1: Financial problems identified, if any? Yes or No or N/a	1	Yes or N/a
		2	Yes
		3	Yes
		4	Yes

Performance Objectives (Prosperity Partnership)	Key Performance Indicators	Qtr	Target(s)
pd-10-0013: MFMA Section 54(1): On receipt of section 71 monthly statements or section 72 mid-year assessment, identify any financial problems facing the municipality	1: Financial problems identified, if any? Yes or No or N/a	2	Yes or N/a
		3	Yes or N/a
		4	Yes or N/a
pd-10-0014: MFMA Section 55: If the municipality has not approved a budget by the 1st day of the budget year or if it encounters a serious financial problem referred to in section 136, to immediately report the matter to the MEC for local government	1: Was a serious financial problem referred to in section 136, if any, immediately reported to the MEC? Yes or No or N/a	1	Yes or N/a
		2	Yes or N/a
		3	Yes or N/a
pd-10-0015: MFMA Section 133(1): If accounting officer fails to submit financial statements to the Auditor-General or if the mayor fails to table the annual report, to promptly table in council a written explanation setting out the reasons for the failure	1: Written explanation, if applicable, tabled in the council? - Yes or No or N/a	4	Yes or N/a
		1	Yes or N/a
		2	Yes or N/a
		3	Yes or N/a
		4	Yes or N/a
		1	Yes or N/a

Annexure 4

Ward information for expenditure and service delivery

Capital budget per ward



Annexure 5
Detailed capital works plan broken down by ward over three years

Project Ref	Project Description	Budget		
		2010/11	2011/12	2012/13
WARDS 1 & 2				
pj-09-0044ag	Electricity networks: Regional substations - replace Commercial Street and Kotze Street	1 400 000		
pj-09-0044ah	Electricity networks: Installation of 11kV cables - Main Sub / Commercial Street	100 000		
pj-09-0051	Water pump station Moorreesburg	1 900 000		
pj-09-0058	Municipal stores: Shelter for composting Moorreesburg			200 000
pj-09-0069	Sport: Gene Louw - Fencing		50 000	
pj-09-0218	Vehicles Roads: Replace CEA7153	400 000		
pj-10-0034	Electricity: Moorreesburg supply line			900 000
pj-10-0038	Water: Reservoir - Koringberg (0.25 MI)			550 000
pj-10-0043	Sewerage Koringberg	500 000	1 500 000	3 000 000
pj-10-0058	Caretaker's quarters (Rosenhof Moorreesburg)	420 000		
pj-10-0136	Sport: Koringberg Sports grounds - Fencing and movable pavilions	500 000		
WARD 3				
pj-09-0024ab	Halls and buildings: Riebeek West Town Hall - Curtains for stage and windows	40 000		
pj-09-0042	Sewerage pipe: Smuts Street Riebeek-Wes			1 200 000
pj-09-0074	Storm water Riebeek-Wes			300 000
pj-09-0082	Sewerage Riebeek Kasteel Phase VII	3 000 000	16 000 000	4 000 000
pj-10-0013	Housing Klippiesdal: Renewal of houses	800 000		
pj-10-0040	Water network: Riebeek West			300 000
WARDS 4 & 5				
pj-09-0018	Housing project Darling (540): Electricity Internal Services	1 400 000	1 000 000	
pj-09-0024aa	Halls and buildings: Darling Community Hall - Sound system	40 000		
pj-09-0035	Wheel chair access & vehicle access to Yzerfontein beach	80 000		
pj-09-0044ai	Electricity networks: Workshop Substation - replace obsolete panel and install cable	100 000		
pj-09-0044aj	Electricity networks: Partially replace 11kV line	100 000		
pj-09-0044ak	Electricity networks: Replace 1 mini substation that has obsolete switch gear	400 000		
pj-09-0044al	Electricity networks: Replace obsolete ring main unit	400 000		
pj-09-0055	Transfer station Yzerfontein: Fencing	150 000		
pj-09-0056	Refuse site Yzerfontein: Closure and Rehabilitation	180 000		
pj-09-0181	Sewerage: Apparatus for taking samples - Darling Creamery	250 000		

Project Ref	Project Description	Budget		
		2010/11	2011/12	2012/13
pj-09-0220	Vehicles Roads: Replace CK16422	150 000		
pj-09-0225	Vehicles Roads: Replace CK52829	250 000		
pj-10-0010	CCTV Camera System Yzerfontein	30 000		
pj-10-0039	Water supply: Darling (pump station to reservoir)		950 000	
pj-10-0086	Small Farmers Agriculture: Implementation of project - Darling (CASP)	100 000		
pj-10-0092	Electricity: Eskom substation Darling - increase of notified maximum demand	3 000 000		
pj-10-0133	Refuse: Fencing Darling	400 000		
pj-10-0140	Equipment Protection Services: Harbour	3 000		
WARD 6				
pj-10-0134	Sport: Wesbank Sportsgrounds: A field - underground drainage; C field - dressing rooms	1 000 000		
WARD 7				
pj-10-0048	Sport: Borehole at Kalbaskraal sports grounds			220 000
pj-09-0116	Housing Chatsworth (low cost): Services Council	2 500 000		
pj-10-0137	Sport: Abbotsdale Sports grounds - New club house	500 000		
pj-09-0174	Water pipe line: Malmesbury/Kalbaskraal	8 000 000		
pj-10-0014	Housing Riverlands: Services	150 000		
WARD 8				
pj-09-0044ae	Electricity networks: Dalsig low voltage overhead lines and networks Phase 1 upgrade	700 000		
pj-10-0023	Halls and buildings: Toilets for disabled: Malmesbury Town Hall	250 000		
pj-10-0035	Water: Replace water pipe Loedolf street (Departmental)	150 000		
pj-10-0078	Roads: Main Road 25	3 100 000	830 000	
WARD 9				
pj-10-0135	Sport: Ilinge Lethu soccer field - Electricity supply and floodlights	1 000 000		
WARD 10				
pj-09-0044ac	Electricity networks: Dirkie Uys 800kVA mini substation upgrade	700 000		
pj-10-0036	Water: Replace water pipe Werdmuller street (Departmental)	150 000		
pj-10-0041	Water: Panorama pump station			350 000
pj-10-0075	Traffic Offices Malmesbury - Construct inquiry point			40 000
pj-10-0093	Electricity: Eskom Klipfontein substation Malmesbury - EIA, purchase of land, transfer to Eskom	300 000		
VARIOUS WARDS				
pj-09-0031	Swimming pool Malmesbury: New tiles	600 000		
pj-09-0044aa	Electricity networks: Main substation upgrading - install new circuit breakers	600 000		
pj-09-0044ab	Electricity networks: Regional substations upgrading - Truter Street and Koch Street	1 300 000		

Project Ref	Project Description	Budget		
		2010/11	2011/12	2012/13
pj-09-0044ad	Electricity networks: 11kV cables upgrade	300 000		
pj-09-0044af	Electricity networks: Remote control and monitor Main Substation	400 000		
pj-09-0066	Cemeteries: Fencing Malmesbury (Old town)			120 000
pj-10-0079	Electricity: New impulse generator	150 000		
pj-10-0085	Small Farmers Agriculture: Implementation of project Malmesbury (CASP)	150 000		
pj-10-0095	Refuse: Containers (X10) - Yzerfontein/Kalbaskraal/Chatsworth		200 000	
pj-10-0117	Vehicles Roads: Replace CK34833			350 000
pj-09-0210	Vehicles Parks: Replace CK20670	300 000		
pj-09-0211	Vehicles Parks: Replace CK22740	300 000		
pj-09-0001	Sewerage Malmesbury	14 197 000	33 987 000	16 671 000
pj-09-0001	Sewerage Malmesbury	18 835 000	11 973 000	14 559 000
pj-10-0029	Electricity: New power supply from main substation - Malmesbury Sewerage Plant		1 000 000	1 200 000
pj-10-0030	Electricity: Industrial substation extensions - Malmesbury Sewerage Plant		1 800 000	
ALL WARDS				
pj-10-0032	Electricity: Supply Klipfontein regional sub/Tosca			1 000 000
pj-10-0033	Electricity: Supply Klipfontein Eskom Sub/KRS			2 000 000
pj-09-0044	Electricity networks: New infrastructure		8 500 000	12 000 000
pj-10-0045	Cemeteries: Grave box for collapsing graves			120 000
pj-09-0062	Refuse: Solid waste management master plan (30 years)	250 000		
pj-09-0063	Refuse: Integrated Waste Management Plan - Implementation		220 000	
pj-10-0064	Recycling igloos		200 000	
pj-10-0065	Composting: Grading sieves		150 000	
pj-10-0094	Refuse: Containers (X10) - composting		200 000	
pj-10-0097	Electricity: Micro Excavator			260 000
pj-10-0098	Electricity: Control panel for generator - Malmesbury	100 000		
pj-10-0099	Equipment Electricity: Replacements i.t.o. asset register - Cable detector			42 000
pj-10-0102	Equipment Parks: Replacements i.t.o. asset register - Alpha Super Lawnmower (X4)		80 000	
pj-10-0103	Equipment Parks: Replacements i.t.o. asset register - Shrub cutter			27 000
pj-10-0106	Equipment Protection: Replacements i.t.o. asset register - Video camera speed fine unit			127 000
pj-10-0112	Equipment Roads: Replacements i.t.o. asset register - Concrete mixer			38 000
pj-10-0114	Equipment Sewerage: Replacements i.t.o. asset register - Submersible pump	50 000		
pj-10-0115	Equipment Sewerage: Replacements i.t.o. asset register - Sample taking apparatus		75 000	
pj-10-0121	Vehicles Roads: Replace CK30032			350 000
pj-10-0122	Roads: Roller and trailer (X2)	600 000		
pj-10-0126	Vehicles Refuse: Replace CK37315			900 000

Project Ref	Project Description	Budget		
		2010/11	2011/12	2012/13
pj-10-0128	Vehicles Sewerage: Replace CK37920		1 100 000	
pj-10-0132	Vehicles Water: Replace CK15665			900 000
pj-10-0138	Equipment Protection Services: Municipal Police	67 000		
pj-10-0139	Equipment Protection Services: Fire and Emergency Services	30 000		
pj-10-0141	Equipment Corporate: Administration	15 000		
pj-10-0142	Equipment Corporate: Halls	14 000		
pj-10-0143	Equipment Corporate: Libraries	15 000		
pj-10-0144	Equipment Development: Planning, Building Control and Valuations	20 000		
pj-10-0145	Equipment Development: Housing	10 000		
pj-10-0146	Equipment Development: Community Development	15 000		
pj-10-0147	Equipment Development: Environmental and Occupational Health	15 000		
pj-09-0162aj	Vehicles Refuse: Modifications on CEA7808 (composting)			1 000 000
pj-09-0162ak	Vehicles Refuse: Replace CK382		1 200 000	
pj-09-0195	Vehicles Electricity: Replace CK17699			900 000
pj-09-0196	Vehicles Electricity: Replace CK17702		600 000	
pj-09-0197	Vehicles Electricity: Replace CK23734			700 000
pj-09-0198	Vehicles Finance: Replace CK14615	90 000		
pj-09-0199	Vehicles Finance: Replace CK16249	100 000		
pj-09-0200	Vehicles Finance: Replace CK6016	100 000		
pj-09-0201	Vehicles Fire Services: New Vehicle	600 000		
pj-09-0202	Vehicles Mun Police: Replace CK10492		150 000	
pj-09-0203	Vehicles Mun Police: Replace CK14008	150 000		
pj-09-0204	Vehicles Mun Police: Replace CK15244		250 000	
pj-09-0205	Vehicles Mun Police: Replace CK21606	150 000		
pj-09-0206	Vehicles Mun Police: Replace CK28977		200 000	
pj-09-0207	Vehicles Parks: Replace CK12289			300 000
pj-09-0208	Vehicles Parks: Replace CK17609		300 000	
pj-09-0209	Vehicles Parks: Replace CK19801		300 000	
pj-09-0213	Vehicles Refuse: Replace CK10284		250 000	
pj-09-0215	Vehicles Refuse: Replace CK17766		350 000	
pj-09-0216	Vehicles Refuse: Replace CK52080	1 900 000		
pj-09-0222	Vehicles Roads: Replace CK274		1 500 000	
pj-09-0223	Vehicles Roads: Replace CK33799			800 000
pj-09-0224	Vehicles Roads: Replace CK40485	250 000		
pj-09-0226	Vehicles Sewerage: Replace CK11899			1 100 000

Project Ref	Project Description	Budget		
		2010/11	2011/12	2012/13
pj-09-0227	Vehicles Sewerage: Replace CK23408			1 400 000
pj-09-0229	Vehicles Water: Replace CK32422	220 000		
pj-09-0230	Vehicles Water: Replace CK34796		800 000	
pj-09-0003	Telemetry: New installations	60 500	60 500	65 000
pj-09-0004	Roads Swartland: Construction of new roads (and resealing)	6 400 000	7 500 000	8 500 000
pj-09-0004	Roads Swartland: Construction of new roads (and resealing)	1 200 000	0	0
pj-09-0009	Storm water: New networks	550 000	600 000	660 000
pj-09-0021ab	Equipment Municipal Manager: Items above R300	15 000	16 000	17 200
pj-09-0021ad	Equipment Corporate: Items above R300		48 000	53 000
pj-09-0021ag	Equipment Development: Items above R300		65 000	70 000
pj-09-0021ae	Equipment Electricity: Items above R300	100 000	105 000	110 000
pj-09-0021af	Equipment Financial: Items above R300	38 000	41 000	44 000
pj-09-0021ah	Equipment Protection Services: Items above R300		100 000	100 000
pj-09-0021ac	Equipment Civil: Items above R300	143 000	153 000	164 000
pj-09-0021aa	Equipment Council: Items above R300	10 700	11 500	12 200
pj-09-0023	Computer equipment and related matters		500 000	550 000
pj-09-0024	Halls and buildings: Sundry equipment Swartland Halls	20 000	100 000	150 000
pj-09-0027	Refuse bins, traps, skips	30 000	32 000	34 000
pj-10-0002	IT Computers - Other departments	120 000		
pj-10-0003	IT Network Core Modules	80 000		
pj-10-0004	IT Backup solution	100 000		
pj-10-0006	IT Storage Array Network (SAN)	150 000		
pj-10-0011	ECD Facilities	100 000	500 000	300 000
pj-10-0028	Electricity: CK 28630 Unimog & Lifting platform 4x4	1 000 000		
pj-10-0031	Electricity: New Klipfontein Regional Substation (KRS)			2 000 000
TOTAL		86 603 200	95 547 000	80 753 400